



UNIVERSITÀ  
DEGLI STUDI DI BARI  
ALDO MORO

Trust in Virtual Teams:  
Theory and Tools



# Social Media and Trust Building in Virtual Teams:

## The Design of a Replicated Experiment



*Fabio Calefato*  
Postdoc research assistant  
*CMC and Global Software  
Engineering*



*Filippo Lanubile*  
Associate professor  
*CSCW, social software  
engineering and distributed  
software development*



*Nicole Novielli*  
Postdoc research assistant  
*HCI, NLP and affective  
computing*

COLLAB - Collaborative Development Group  
<http://cdg.di.uniba.it>

# Personal research interests



- Help to overcome challenges of distance in Global Software Engineering
  - The lack of *communication, awareness, and trust*
- Previous work
  - F. Calefato, F. Lanubile, and N. Novielli, “*Investigating the Effect of Social Media on Trust Building in Customer-Supplier Relationships*” (submitted to *Electronic Commerce’13*).
  - F. Calefato and F. Lanubile, “*Social Awareness Tool for Global Software Teams*”, 7th Int'l Conf. Global Sw. Eng. (*ICGSE'12*).
  - F. Calefato and F. Lanubile, “*Augmenting Social Awareness in a Collaborative Development Environment*”, 5th Int'l Workshop on Cooperative and Human Aspects of Sw. Eng. (*CHASE'12*).

# Workshop expectations



## #1

### What

- Present the design of a replicated experiment on the effects of social awareness on trust building in virtual teams

### When

- This talk and group discussion (Session 1)

## #2

### What

- Critically discuss SocialTFS tool – (missing) features, suggest experimental design, trust measures...

### When

- Group discussion only (Session 3 – Tool design)



# Trust Model

**Cognitive Trust**  
(Schumann et al. 2012)

## ACCOUNTABILITY

*The degree to which a person is liable and accountable meets the expectations of the trustor*

## ABILITY

*Capability of a trustee (based on knowledge, competence and skills) to perform tasks within a specific domain*

**Affective Trust**  
(Schumann et al. 2012)

## COMMUNALITY

*Between the trustor and the trustee based on personal characteristics*

## INTEGRITY

*The intrinsic moral norms of a trustee guard his action with (e.g. sincerity, discretion, honesty)*

## BENEVOLENCE

*The perceived level of courtesy and positive attitude*

**TWAN model**  
(Rusman et al. 2010)

# The Replicated Experiment Design



## Setting

- Trust building based on first impression
- Three information element conditions
  - (E) Expertise information
  - (P) Personal information
  - (SN) personal information through Social Network
- Two information sources:
  - Profile page (static - P & E)
  - Social Media (dynamic - SN)

## Hypotheses

*From the original study  
Schumann et al. (2012)*

- H1 – Knowing *personal information* leads to higher *affective* trust
- H2 – Knowing expertise information leads to higher *cognitive* trust
- H3: *Social awareness* enhances *affective* trust in virtual teams
  - Social Network (SN) based provision of information

*New research hypothesis*